

# City of Bloomington Utilities: Proposed 2005 Budget

Director Patrick Murphy  
Common Council Meeting  
July 20, 2004

## ***Transition***

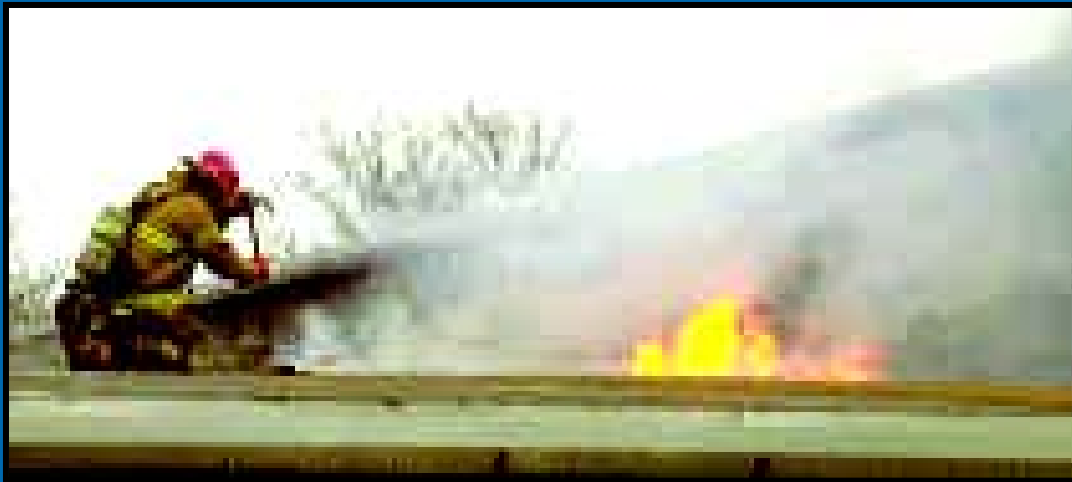
- Passage from one form, state, style, or place to another

## ***Transparency***

- The full, accurate, and timely disclosure of information

## ***Teamwork***

- Cooperative effort by the members of a group or team to achieve a common goal.



November 28<sup>th</sup>  
2003













# South Henderson





North Showers

# A New CBU

- New Administrative Staff
- New Home
- New Budget Concept





# 2005 CBU Budget

## ■ Reorganization

- Civil City Model

## ■ Redistribution

- 60/40 Revenue Match

## ■ Inclusion

- Departmental Centered

## ■ Program Budget

- Narrative Format Connecting People to Programs

# Format Changes

## ■ Interpretive Guides

- Departmental Overviews
- Line Item Descriptions
- Accounting Code Translations

## ■ Increased Notation

- Detailed Information about Specific Changes
- Clarifications of Debt Requirements
- Descriptions of Specific Capital Projects

## ■ Combined O & M Budgets

- Summaries Showing Total Departmental Costs

# Budget Highlights

- Rate Payer Financed
- Balanced Budget
- Allowances For Salary Increases
- Cash Management Policy
  - Sufficient Funding For 45 Days of Normal Operation
  - 45 Day Reserve = \$2 Million (*minimum*)
- Increased Energy Cost Allowances
  - 12% Increase in Electricity Rates
  - 20% Increase in Fuel Costs
- Sludge Removal Contingencies (\$500,000)



# 2005 Total Budget Overview

Department: 2005 TOTAL BUDGET OVERVIEW				
Fund: UTILITIES	WATER	WASTEWATER	STORMWATER	TOTAL
<b>CASH ON HAND</b>				
2004 Ending Balance (projected)	1,121,013	2,097,974	646,229	3,865,215
<b>TOTAL - CASH ON HAND</b>	<b>1,121,013</b>	<b>2,097,974</b>	<b>646,229</b>	<b>3,865,215</b>
<b>TOTAL INCOME</b>				
Revenue	9,440,644	12,733,690	1,417,416	23,591,750
<b>TOTAL - INCOME</b>	<b>9,440,644</b>	<b>12,733,690</b>	<b>1,417,416</b>	<b>23,591,750</b>
<b>TOTAL EXPENSES</b>				
Operation & Maintenance	5,500,600	9,084,700	329,400	14,914,700
Extensions & Replacements	1,488,200	304,000	482,100	2,274,300
Debt Requirements	2,393,738	3,322,249	290,478	6,006,465
<b>TOTAL - EXPENSES</b>	<b>9,382,538</b>	<b>12,710,949</b>	<b>1,101,978</b>	<b>23,195,465</b>
<b>TOTAL - 2005 ENDING CASH (PROJECTED):</b>	<b>1,179,119</b>	<b>2,120,715</b>	<b>961,667</b>	<b>4,261,500</b>
<b>TOTAL - NET GAIN (LOSS):</b>	<b>58,106</b>	<b>22,741</b>	<b>315,438</b>	<b>396,285</b>

# Combined O&M Budget

Department: ALL DEPARTMENTS	2003	2003	2004	2004	2004	2005	\$	%
Fund: UTILITIES	Budget	Actual	Budget	thru May	Projected	Request	Change	Change
<b>1 PERSONAL SERVICES</b>	<b>FTE:</b>					<b>173.000</b>		
Salaries & Wages								
Salaries & Wages - Employee	5,053,250	5,735,933	5,245,190	2,263,909	5,433,382	6,294,600	1,049,410	20.01%
Salaries & Wages - Officers & Direc	181,320	177,355	187,430	49,565	118,956	141,100	-46,330	-24.72%
Employee Benefits								
FICA	471,240	428,463	489,090	230,912	554,190	491,200	2,110	0.43%
Pensions & Benefits	1,151,750	1,139,767	1,141,010	356,454	855,491	1,099,700	-41,310	-3.62%
<b>TOTAL - CATEGORY 1:</b>	<b>6,857,560</b>	<b>7,481,518</b>	<b>7,062,720</b>	<b>2,900,841</b>	<b>6,962,018</b>	<b>8,026,600</b>	<b>963,880</b>	<b>13.65%</b>
<b>2 SUPPLIES</b>								
Chemicals	361,710	288,237	367,640	117,302	281,525	382,300	14,660	3.99%
Materials & Supplies	1,561,340	1,770,698	1,561,400	444,840	1,067,616	1,600,400	39,000	2.50%
<b>TOTAL - CATEGORY 2:</b>	<b>1,923,050</b>	<b>2,058,935</b>	<b>1,929,040</b>	<b>562,142</b>	<b>1,349,141</b>	<b>1,982,700</b>	<b>53,660</b>	<b>2.78%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>								
Insurance								
Liability Insurance	335,500	356,770	425,410	72,493	173,983	422,000	-3,410	-0.80%
Utility Services								
Purchased Water	188,300	163,980	192,070	72,376	173,702	175,700	-16,370	-8.52%
Purchased Power	1,428,390	1,257,271	1,585,550	437,689	1,050,454	1,298,300	-287,250	-18.12%
Utilities General	119,250	183,594	207,460	53,889	129,334	173,300	-34,160	-16.47%
Other Services & Charges								
Contracted Labor	80,510		81,680				-81,680	-100.00%
Sludge Removal	290,900	159,780	279,990	12,391	29,738	660,000	380,010	135.72%
Training	58,650	40,592	59,390	11,052	26,525	51,600	-7,790	-13.12%
Contract Services	567,630	113,421	549,980	228,750	549,000	432,800	-117,180	-21.31%
In Lieu of Taxes	359,390	323,584	369,880	57,045	136,908	388,300	18,420	4.98%
Interdepartmental Expenditures	510,300	564,948	525,620	104,904	251,770	551,900	26,280	5.00%
Bond Issuance Cost	37,320	30,166	37,320	4,115	9,876	37,100	-220	-0.59%
Transportation	397,610	412,221	397,610	150,294	360,706	456,400	58,790	14.79%
Miscellaneous Expenses	134,540	10,572	134,540	24,859	59,662	80,300	-54,240	-40.32%
<b>TOTAL - CATEGORY 3:</b>	<b>4,508,290</b>	<b>3,616,899</b>	<b>4,846,500</b>	<b>1,229,857</b>	<b>2,951,657</b>	<b>4,727,700</b>	<b>-118,800</b>	<b>-2.45%</b>
<b>4 CAPITAL OUTLAYS</b>								
Furniture & Fixtures	144,460	178,268	144,460	89,820	215,568	115,200	-29,260	-20.25%
						56,500	56,500	
<b>TOTAL - CATEGORY 4:</b>	<b>144,460</b>	<b>178,268</b>	<b>144,460</b>	<b>89,820</b>	<b>215,568</b>	<b>171,700</b>	<b>27,240</b>	<b>18.86%</b>
<b>TOTAL - ALL CATEGORIES:</b>	<b>13,433,360</b>	<b>13,335,620</b>	<b>13,982,720</b>	<b>4,782,660</b>	<b>11,478,383</b>	<b>14,908,700</b>	<b>925,980</b>	<b>6.62%</b>

# Administration



- Department of the Director
- Utilities Service Board



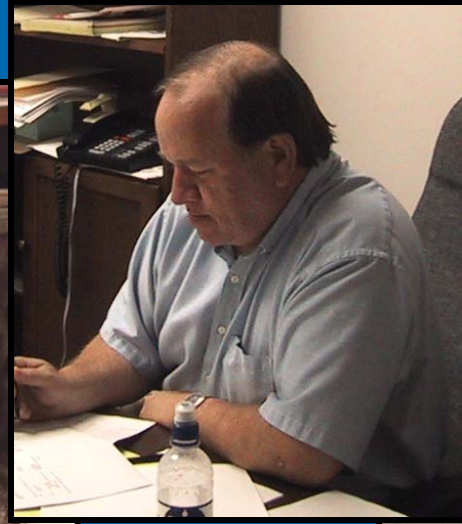
# Department of the Director

Department: DIRECTOR		2003	2003	2004	2004	2004	2005	\$	%
Fund: ALL UTILITIES		Budget	Actual	Budget	thru May	Projected	Request	Change	Change
1 PERSONAL SERVICES			FTE:				5.000		
Salaries & Wages									
Saleries & Wages - Employee		73,790	53,751	76,600	27,950	67,080	138,300	61,700	80.55%
Salaries & Wages - Officers & Direc		165,320	162,165	171,430	43,828	105,187	111,100	-60,330	-35.19%
Employee Benefits									
FICA		18,270	16,518	18,920	5,491	13,178	19,000	80	0.42%
Pensions & Benefits		44,650	15,654	44,120	6,101	14,643	21,100	-23,020	-52.18%
TOTAL - CATEGORY 1:		302,030	248,088	311,070	83,370	200,088	289,500	-21,570	-6.93%
2 SUPPLIES									
Chemicals									
Materials & Supplies		19,250	11,746	19,250	2,936	7,046	10,000	-9,250	-48.05%
TOTAL - CATEGORY 2:		19,250	11,746	19,250	2,936	7,046	10,000	-9,250	-48.05%
3 OTHER SERVICES & CHARGES									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		17,300	11,233	17,550	4,461	10,706	11,800	-5,750	-32.76%
Contract Services		350,730	62,898	350,730	48,153	115,567	225,000	-125,730	-35.85%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost		37,320	30,166	37,320	4,115	9,876	37,100	-220	-0.59%
Transportation		15,400	14,480	15,400	4,998	11,995	16,500	1,100	7.14%
Miscellaneous Expenses		6,420	7,905	6,420	10,677	25,625	6,500	80	1.25%
TOTAL - CATEGORY 3:		427,170	126,682	427,420	72,404	173,770	296,900	-130,520	-30.54%
4 CAPITAL OUTLAYS									
Furniture & Fixtures		20,550	16,830	20,550	704	1,690	16,700	-3,850	-18.73%
Equipment									
TOTAL - CATEGORY 4:		20,550	16,830	20,550	704	1,690	16,700	-3,850	-18.73%
TOTAL - ALL CATEGORIES:		769,000	403,346	778,290	159,414	382,594	613,100	-165,190	-21.22%

# Utilities Service Board

Department: GENERAL (USB) Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>1.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		8,810	15,186	9,150	1,705	4,092		-9,150	-100.00%
Salaries & Wages - Officers & Direc		16,000	15,190	16,000	5,737	13,769	30,000	14,000	87.50%
Employee Benefits									
FICA		1,510	2,324	1,560	569	1,366	2,100	540	34.62%
Pensions & Benefits		3,660	710,366	3,630	161,190	386,856	560,000	556,370	15327.00%
<b>TOTAL - CATEGORY 1:</b>		<b>29,980</b>	<b>743,066</b>	<b>30,340</b>	<b>169,201</b>	<b>406,083</b>	<b>592,100</b>	<b>561,760</b>	<b>1851.55%</b>
<b>2 SUPPLIES</b>									
Chemicals		30		40				-40	-100.00%
Materials & Supplies		102,710	81,734	102,710	12,194	29,266	25,000	-77,710	-75.66%
<b>TOTAL - CATEGORY 2:</b>		<b>102,740</b>	<b>81,734</b>	<b>102,750</b>	<b>12,194</b>	<b>29,266</b>	<b>25,000</b>	<b>-77,750</b>	<b>-75.67%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance		335,500	335,500	420,660	72,493	173,983	400,000	-20,660	-4.91%
Utility Services									
Purchased Water									
Purchased Power		60,900	38,681	67,610	4,759	11,422	10,000	-57,610	-85.21%
Utilities General		33,350	37,931	37,070	17,847	42,833	41,500	4,430	11.95%
Other Services & Charges									
Contracted Labor		4,380		4,430				-4,430	-100.00%
Sludge Removal		2,000		2,030				-2,030	-100.00%
Training		140		150				-150	-100.00%
Contract Services		32,690		32,690	111,976	268,742		-32,690	-100.00%
In Lieu of Taxes		359,390	323,584	369,880	57,045	136,908	388,300	18,420	4.98%
Interdepartmental Expenditures		510,300	564,948	525,620	104,904	251,770	551,900	26,280	5.00%
Bond Issuance Cost									
Transportation		3,270	2,293	3,270	13,498	32,395	2,300	-970	-29.66%
Miscellaneous Expenses		22,750		22,750	-1,723	-4,135	22,000	-750	-3.30%
<b>TOTAL - CATEGORY 3:</b>		<b>1,364,670</b>	<b>1,302,937</b>	<b>1,486,160</b>	<b>380,799</b>	<b>913,918</b>	<b>1,416,000</b>	<b>-70,160</b>	<b>-4.72%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		47,450	77,703	47,450	33,322	79,973	40,000	-7,450	-15.70%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>47,450</b>	<b>77,703</b>	<b>47,450</b>	<b>33,322</b>	<b>79,973</b>	<b>40,000</b>	<b>-7,450</b>	<b>-15.70%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>1,544,840</b>	<b>2,205,440</b>	<b>1,666,700</b>	<b>595,516</b>	<b>1,429,239</b>	<b>2,073,100</b>	<b>406,400</b>	<b>24.38%</b>

# Accounting

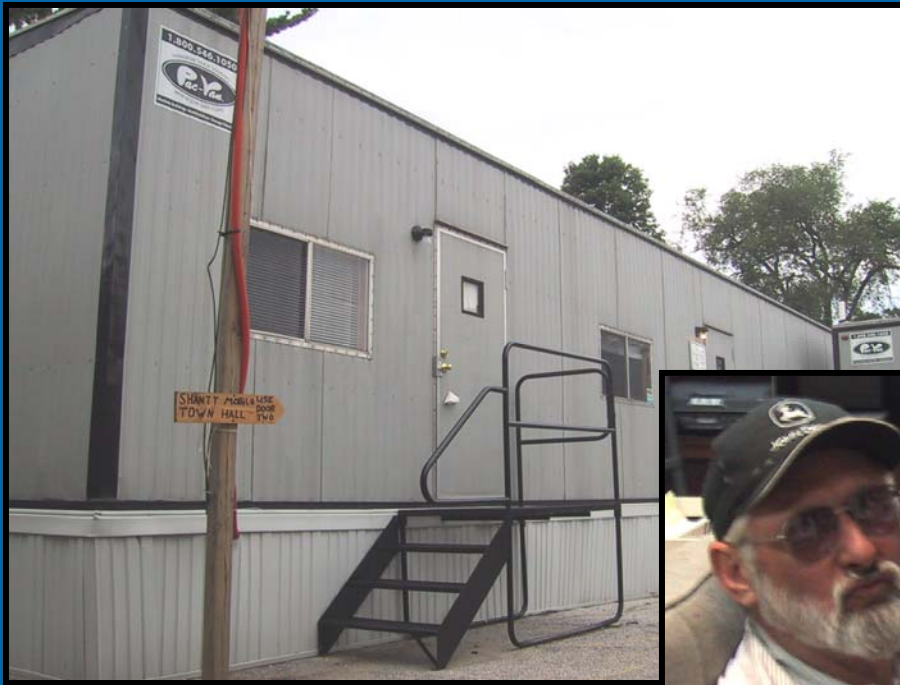




# Accounting

Department: ACCOUNTING Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>7.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		280,660	367,044	291,340	156,664	375,994	376,100	84,760	29.09%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		26,300	28,078	27,310	65,916	158,199	21,600	-5,710	-20.91%
Pensions & Benefits		64,290	26,610	63,690	13,316	31,959	24,000	-39,690	-62.32%
<b>TOTAL - CATEGORY 1:</b>		<b>371,250</b>	<b>421,732</b>	<b>382,340</b>	<b>235,897</b>	<b>566,152</b>	<b>421,700</b>	<b>39,360</b>	<b>10.29%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		7,600	12,050	7,600	4,009	9,622	2,000	-5,600	-73.68%
<b>TOTAL - CATEGORY 2:</b>		<b>7,600</b>	<b>12,050</b>	<b>7,600</b>	<b>4,009</b>	<b>9,622</b>	<b>2,000</b>	<b>-5,600</b>	<b>-73.68%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General					62	149			
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		2,830	760	2,880			800	-2,080	-72.22%
Contract Services		18,890		18,890				-18,890	-100.00%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation									
Miscellaneous Expenses		140		140				-140	-100.00%
<b>TOTAL - CATEGORY 3:</b>		<b>21,860</b>	<b>760</b>	<b>21,910</b>	<b>62</b>	<b>149</b>	<b>800</b>	<b>-21,110</b>	<b>-96.35%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		13,580	9,308	13,580	1,964	4,714	8,100	-5,480	-40.35%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>13,580</b>	<b>9,308</b>	<b>13,580</b>	<b>1,964</b>	<b>4,714</b>	<b>8,100</b>	<b>-5,480</b>	<b>-40.35%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>414,290</b>	<b>443,850</b>	<b>425,430</b>	<b>241,932</b>	<b>580,636</b>	<b>432,600</b>	<b>7,170</b>	<b>1.69%</b>

# Purchasing



# Purchasing

Department: PURCHASING Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>6.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		180,530	188,542	187,400	76,356	183,254	195,300	7,900	4.22%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		17,240	14,424	17,890	5,841	14,019	14,800	-3,090	-17.27%
Pensions & Benefits		42,130	13,670	41,740	6,490	15,577	16,500	-25,240	-60.47%
<b>TOTAL - CATEGORY 1:</b>		<b>239,900</b>	<b>216,636</b>	<b>247,030</b>	<b>88,687</b>	<b>212,850</b>	<b>226,600</b>	<b>-20,430</b>	<b>-8.27%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		10,170	5,872	10,170	1,223	2,935	5,700	-4,470	-43.95%
<b>TOTAL - CATEGORY 2:</b>		<b>10,170</b>	<b>5,872</b>	<b>10,170</b>	<b>1,223</b>	<b>2,935</b>	<b>5,700</b>	<b>-4,470</b>	<b>-43.95%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General					48	115			
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		3,240	2,394	3,300	320	768	2,300	-1,000	-30.30%
Contract Services		4,700		4,700	312	749		-4,700	-100.00%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		4,670	3,246	4,670	1,138	2,731	3,700	-970	-20.77%
Miscellaneous Expenses		12,330		12,330	4,064	9,754	10,000	-2,330	-18.90%
<b>TOTAL - CATEGORY 3:</b>		<b>24,940</b>	<b>5,640</b>	<b>25,000</b>	<b>5,882</b>	<b>14,117</b>	<b>16,000</b>	<b>-9,000</b>	<b>-36.00%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		3,310	796	3,310	1,659	3,982	800	-2,510	-75.83%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>3,310</b>	<b>796</b>	<b>3,310</b>	<b>1,659</b>	<b>3,982</b>	<b>800</b>	<b>-2,510</b>	<b>-75.83%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>278,320</b>	<b>228,944</b>	<b>285,510</b>	<b>97,451</b>	<b>233,884</b>	<b>249,100</b>	<b>-36,410</b>	<b>-12.75%</b>

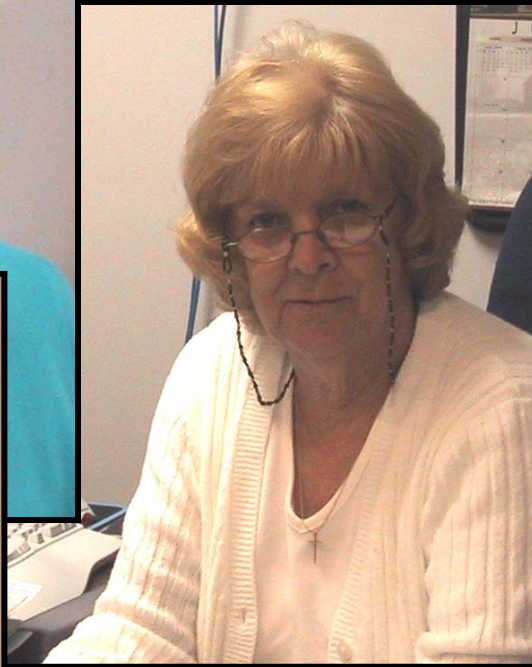


# Customer Relations



# Customer Relations

Department: CUSTOMER RELATIONS Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>4.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		235,090	190,263	244,030	49,694	119,266	204,100	-39,930	-16.36%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		22,160	14,555	23,000	3,802	9,124	17,000	-6,000	-26.09%
Pensions & Benefits		54,150	13,794	53,640	4,224	10,138	19,000	-34,640	-64.58%
<b>TOTAL - CATEGORY 1:</b>		<b>311,400</b>	<b>218,612</b>	<b>320,670</b>	<b>57,720</b>	<b>138,527</b>	<b>240,100</b>	<b>-80,570</b>	<b>-25.13%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		146,200	136,802	146,200	45,592	109,421	4,700	-141,500	-96.79%
<b>TOTAL - CATEGORY 2:</b>		<b>146,200</b>	<b>136,802</b>	<b>146,200</b>	<b>45,592</b>	<b>109,421</b>	<b>4,700</b>	<b>-141,500</b>	<b>-96.79%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General					34	82			
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		290	10	300	2,800	6,720		-300	-100.00%
Contract Services		4,530		4,530	7,392	17,741	32,300	27,770	613.02%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation					1,400	3,360			
Miscellaneous Expenses		23,600		23,600				-23,600	-100.00%
<b>TOTAL - CATEGORY 3:</b>		<b>28,420</b>	<b>10</b>	<b>28,430</b>	<b>11,626</b>	<b>27,902</b>	<b>32,300</b>	<b>3,870</b>	<b>13.61%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		6,540	4,936	6,540	40,481	97,154	4,700	-1,840	-28.13%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>6,540</b>	<b>4,936</b>	<b>6,540</b>	<b>40,481</b>	<b>97,154</b>	<b>4,700</b>	<b>-1,840</b>	<b>-28.13%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>492,560</b>	<b>360,360</b>	<b>501,840</b>	<b>155,419</b>	<b>373,005</b>	<b>281,800</b>	<b>-220,040</b>	<b>-43.85%</b>



# Billings & Collection

# Billings & Collection

Department: BILLINGS & COLLECTION		2003	2003	2004	2004	2004	2005	\$	%
Fund: ALL UTILITIES		Budget	Actual	Budget	thru May	Projected	Request	Change	Change
<b>1 PERSONAL SERVICES</b>			<u>FTE:</u>				<u>4.000</u>		
Salaries & Wages									
Saleries & Wages - Employee							114,300	114,300	
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA							8,700	8,700	
Pensions & Benefits							9,500	9,500	
<b>TOTAL - CATEGORY 1:</b>							<b>132,500</b>	<b>132,500</b>	
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies							137,000	137,000	
<b>TOTAL - CATEGORY 2:</b>							<b>137,000</b>	<b>137,000</b>	
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training							1,000	1,000	
Contract Services							6,000	6,000	
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation									
Miscellaneous Expenses							1,200	1,200	
<b>TOTAL - CATEGORY 3:</b>							<b>8,200</b>	<b>8,200</b>	
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>							<b>277,700</b>	<b>277,700</b>	



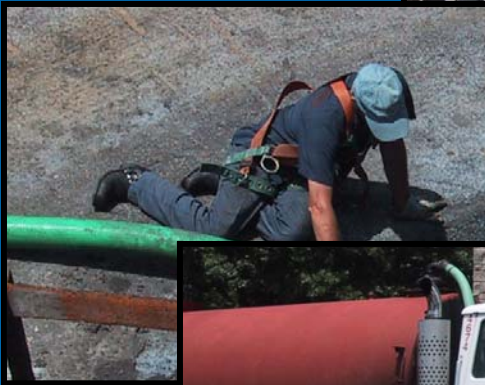
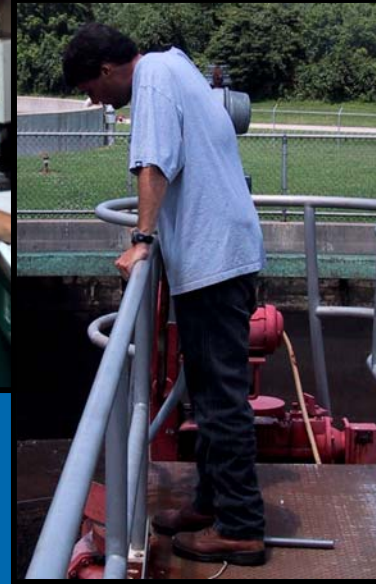


# Engineering

# Engineering

Department: ENGINEERING Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>20.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		471,960	557,520	489,900	248,222	595,733	643,500	153,600	31.35%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		42,490	42,650	44,100	18,989	45,574	53,600	9,500	21.54%
Pensions & Benefits		103,840	40,420	102,890	21,099	50,637	58,500	-44,390	-43.14%
<b>TOTAL - CATEGORY 1:</b>		<b>618,290</b>	<b>640,590</b>	<b>636,890</b>	<b>288,310</b>	<b>691,944</b>	<b>755,600</b>	<b>118,710</b>	<b>18.64%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		26,700	43,489	26,700	8,982	21,557	43,300	16,600	62.17%
<b>TOTAL - CATEGORY 2:</b>		<b>26,700</b>	<b>43,489</b>	<b>26,700</b>	<b>8,982</b>	<b>21,557</b>	<b>43,300</b>	<b>16,600</b>	<b>62.17%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General		2,340	5,749	2,610	803	1,927	6,000	3,390	129.89%
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		12,600	7,508	12,790	730	1,752	10,000	-2,790	-21.81%
Contract Services		36,500	5,554	36,500	2,226	5,342	65,300	28,800	78.90%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		21,120	20,474	21,120	7,258	17,419	23,500	2,380	11.27%
Miscellaneous Expenses		1,090	210	1,090	21	50	200	-890	-81.65%
<b>TOTAL - CATEGORY 3:</b>		<b>73,650</b>	<b>39,495</b>	<b>74,110</b>	<b>11,038</b>	<b>26,491</b>	<b>105,000</b>	<b>30,890</b>	<b>41.68%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		18,420	25,254	18,420	2,474	5,938	10,000	-8,420	-45.71%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>18,420</b>	<b>25,254</b>	<b>18,420</b>	<b>2,474</b>	<b>5,938</b>	<b>10,000</b>	<b>-8,420</b>	<b>-45.71%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>737,060</b>	<b>748,828</b>	<b>756,120</b>	<b>310,804</b>	<b>745,929</b>	<b>913,900</b>	<b>157,780</b>	<b>20.87%</b>



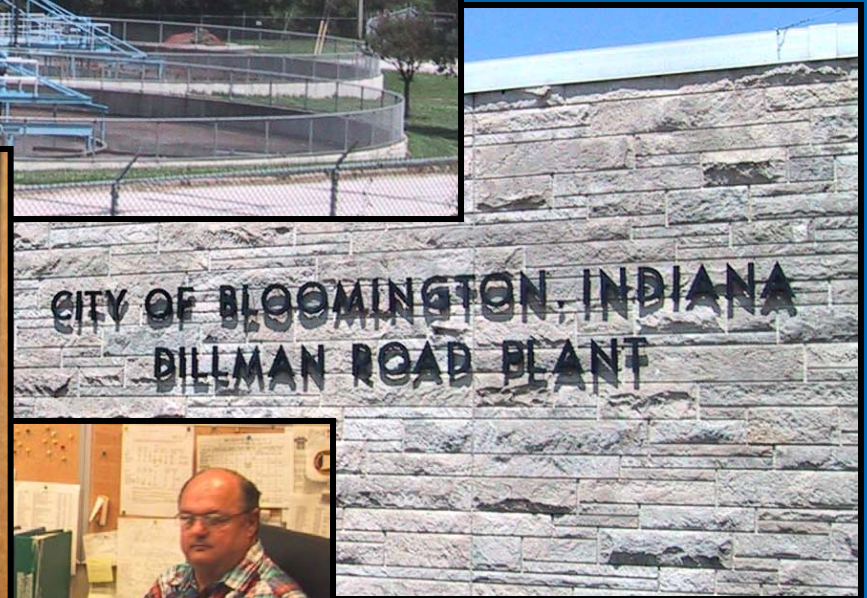
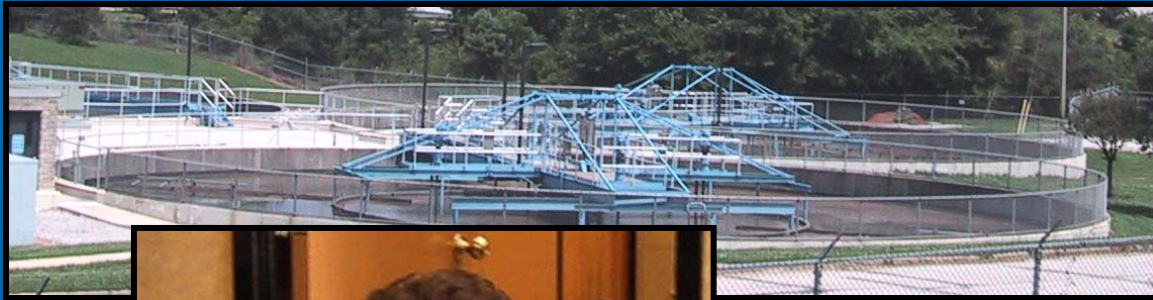


Blucher Poole  
WWTP

# Blucher Poole

Department: BLUCHER PLANT Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>16.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		534,150	481,223	554,450	208,234	499,762	559,400	4,950	0.89%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		48,080	36,814	49,910	15,930	38,232	42,700	-7,210	-14.45%
Pensions & Benefits		117,520	34,889	116,440	17,700	42,480	47,500	-68,940	-59.21%
<b>TOTAL - CATEGORY 1:</b>		<b>699,750</b>	<b>552,926</b>	<b>720,800</b>	<b>241,864</b>	<b>580,473</b>	<b>649,600</b>	<b>-71,200</b>	<b>-9.88%</b>
<b>2 SUPPLIES</b>									
Chemicals		36,950	14,628	37,320	9,347	22,433	25,000	-12,320	-33.01%
Materials & Supplies		117,230	162,516	117,230	43,122	103,493	120,000	2,770	2.36%
<b>TOTAL - CATEGORY 2:</b>		<b>154,180</b>	<b>177,144</b>	<b>154,550</b>	<b>52,469</b>	<b>125,926</b>	<b>145,000</b>	<b>-9,550</b>	<b>-6.18%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		121,700	135,106	135,090	46,600	111,840	136,000	910	0.67%
Utilities General		43,150	67,151	47,900	11,525	27,660	51,900	4,000	8.35%
Other Services & Charges									
Contracted Labor									
Sludge Removal		106,680	20,021	93,180	1,510	3,624	270,000	176,820	189.76%
Training		1,060	2,415	1,080	199	478	2,500	1,420	131.48%
Contract Services		12,950		12,950	12,160	29,184	11,000	-1,950	-15.06%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		25,610	34,700	25,610	11,098	26,635	38,000	12,390	48.38%
Miscellaneous Expenses		170	86	170	13	31	500	330	194.12%
<b>TOTAL - CATEGORY 3:</b>		<b>311,320</b>	<b>259,479</b>	<b>315,980</b>	<b>83,105</b>	<b>199,452</b>	<b>509,900</b>	<b>193,920</b>	<b>61.37%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		6,130	14,277	6,130	117	281	6,100	-30	-0.49%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>6,130</b>	<b>14,277</b>	<b>6,130</b>	<b>117</b>	<b>281</b>	<b>6,100</b>	<b>-30</b>	<b>-0.49%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>1,171,380</b>	<b>1,003,826</b>	<b>1,197,460</b>	<b>377,555</b>	<b>906,131</b>	<b>1,310,600</b>	<b>113,140</b>	<b>9.45%</b>





Dillman Road  
WWTP

# Dillman Road

Department: DILLMAN PLANT Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>17.500</b>		
Salaries & Wages									
Salaries & Wages - Employee		750,110	787,461	778,410	338,992	813,581	815,700	37,290	4.79%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		67,510	60,241	70,060	25,933	62,239	62,400	-7,660	-10.93%
Pensions & Benefits		165,030	57,091	163,470	28,814	69,154	69,300	-94,170	-57.61%
<b>TOTAL - CATEGORY 1:</b>		<b>982,650</b>	<b>904,793</b>	<b>1,011,940</b>	<b>393,739</b>	<b>944,974</b>	<b>947,400</b>	<b>-64,540</b>	<b>-6.38%</b>
<b>2 SUPPLIES</b>									
Chemicals		91,920	79,305	92,840	26,634	63,922	80,200	-12,640	-13.61%
Materials & Supplies		162,070	226,000	162,070	72,894	174,946	200,000	37,930	23.40%
<b>TOTAL - CATEGORY 2:</b>		<b>253,990</b>	<b>305,305</b>	<b>254,910</b>	<b>99,528</b>	<b>238,867</b>	<b>280,200</b>	<b>25,290</b>	<b>9.92%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		500,240	454,421	555,270	123,810	297,144	380,000	-175,270	-31.56%
Utilities General		20,820	31,482	23,120	11,968	28,723	33,700	10,580	45.76%
Other Services & Charges									
Contracted Labor									
Sludge Removal		182,220	139,759	184,780	10,881	26,114	390,000	205,220	111.06%
Training		7,360	5,667	7,360	785	1,884	5,600	-1,760	-23.91%
Contract Services		65,840		65,840	15,961	38,306		-65,840	-100.00%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		61,810	52,934	61,810	19,790	47,496	61,200	-610	-0.99%
Miscellaneous Expenses		380	264	380	10	24	300	-80	-21.05%
<b>TOTAL - CATEGORY 3:</b>		<b>838,670</b>	<b>684,527</b>	<b>898,560</b>	<b>183,205</b>	<b>439,692</b>	<b>870,800</b>	<b>-27,760</b>	<b>-3.09%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		8,300	2,240	8,300	5,248	12,595	2,200	-6,100	-73.49%
Equipment							49,000	49,000	
<b>TOTAL - CATEGORY 4:</b>		<b>8,300</b>	<b>2,240</b>	<b>8,300</b>	<b>5,248</b>	<b>12,595</b>	<b>51,200</b>	<b>42,900</b>	<b>516.87%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>2,083,610</b>	<b>1,896,865</b>	<b>2,173,710</b>	<b>681,720</b>	<b>1,636,128</b>	<b>2,149,600</b>	<b>-24,110</b>	<b>-1.11%</b>



# Laboratory



# Laboratory

Department: LABORATORY Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>4.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		138,680	130,742	143,960	61,644	147,946	150,000	6,040	4.20%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		12,490	10,002	12,970	4,716	11,318	11,300	-1,670	-12.88%
Pensions & Benefits		30,520	9,479	30,240	5,240	12,575	12,600	-17,640	-58.33%
<b>TOTAL - CATEGORY 1:</b>		<b>181,690</b>	<b>150,223</b>	<b>187,170</b>	<b>71,600</b>	<b>171,839</b>	<b>173,900</b>	<b>-13,270</b>	<b>-7.09%</b>
<b>2 SUPPLIES</b>									
Chemicals		6,490	7,172	6,590	3,159	7,582	7,100	510	7.74%
Materials & Supplies		29,510	42,482	29,510	17,695	42,468	42,300	12,790	43.34%
<b>TOTAL - CATEGORY 2:</b>		<b>36,000</b>	<b>49,654</b>	<b>36,100</b>	<b>20,854</b>	<b>50,050</b>	<b>49,400</b>	<b>13,300</b>	<b>36.84%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		510		520				-520	-100.00%
Contract Services									
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		120		120				-120	-100.00%
Miscellaneous Expenses									
<b>TOTAL - CATEGORY 3:</b>		<b>630</b>		<b>640</b>				<b>-640</b>	<b>-100.00%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>218,320</b>	<b>199,877</b>	<b>223,910</b>	<b>92,454</b>	<b>221,888</b>	<b>223,300</b>	<b>-610</b>	<b>-0.27%</b>





# Lake Monroe WTP

# Lake Monroe

Department: MONROE PLANT Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>12.500</b>		
Salaries & Wages									
Salaries & Wages - Employee		491,400	439,816	510,080	187,072	448,973	488,500	-21,580	-4.23%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		44,230	33,646	45,910	14,311	34,346	37,300	-8,610	-18.75%
Pensions & Benefits		108,110	31,887	107,120	15,901	38,163	41,500	-65,620	-61.26%
<b>TOTAL - CATEGORY 1:</b>		<b>643,740</b>	<b>505,349</b>	<b>663,110</b>	<b>217,284</b>	<b>521,482</b>	<b>567,300</b>	<b>-95,810</b>	<b>-14.45%</b>
<b>2 SUPPLIES</b>									
Chemicals		226,320	187,132	230,850	78,162	187,589	270,000	39,150	16.96%
Materials & Supplies		109,290	78,316	109,290	29,070	69,768	85,300	-23,990	-21.95%
<b>TOTAL - CATEGORY 2:</b>		<b>335,610</b>	<b>265,448</b>	<b>340,140</b>	<b>107,232</b>	<b>257,357</b>	<b>355,300</b>	<b>15,160</b>	<b>4.46%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water		188,300	163,980	192,070	72,376	173,702	175,700	-16,370	-8.52%
Purchased Power		494,030	424,796	548,380	178,225	427,740	519,200	-29,180	-5.32%
Utilities General		12,440	36,985	13,810	10,377	24,905	32,300	18,490	133.89%
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		1,360	2,176	1,380	905	2,172	2,100	720	52.17%
Contract Services			30,754		69	166	20,000	20,000	
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		16,410	14,750	16,410	5,804	13,930	17,000	590	3.60%
Miscellaneous Expenses		540		540	240	576		-540	-100.00%
<b>TOTAL - CATEGORY 3:</b>		<b>713,080</b>	<b>673,441</b>	<b>772,590</b>	<b>267,996</b>	<b>643,190</b>	<b>766,300</b>	<b>-6,290</b>	<b>-0.81%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		3,660	3,095	3,660	255	612	3,000	-660	-18.03%
Equipment							7,500	7,500	
<b>TOTAL - CATEGORY 4:</b>		<b>3,660</b>	<b>3,095</b>	<b>3,660</b>	<b>255</b>	<b>612</b>	<b>10,500</b>	<b>6,840</b>	<b>186.89%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>1,696,090</b>	<b>1,447,333</b>	<b>1,779,500</b>	<b>592,767</b>	<b>1,422,641</b>	<b>1,699,400</b>	<b>-80,100</b>	<b>-4.50%</b>

# Griffy Reservoir

Department: LAKE GRIFFY Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>						<b>.000</b>	
Salaries & Wages									
Salaries & Wages - Employee		10,370		10,770				-10,770	-100.00%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		940		970				-970	-100.00%
Pensions & Benefits		2,290		2,270				-2,270	-100.00%
<b>TOTAL - CATEGORY 1:</b>		<b>13,600</b>		<b>14,010</b>				<b>-14,010</b>	<b>-100.00%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		8,010	5,264	8,010	849	2,038	5,200	-2,810	-35.08%
<b>TOTAL - CATEGORY 2:</b>		<b>8,010</b>	<b>5,264</b>	<b>8,010</b>	<b>849</b>	<b>2,038</b>	<b>5,200</b>	<b>-2,810</b>	<b>-35.08%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		4,170	4,820	4,630	2,514	6,034	5,700	1,070	23.11%
Utilities General		4,610	1,203	80,120	453	1,087	4,600	-75,520	-94.26%
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training									
Contract Services									
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation									
Miscellaneous Expenses									
<b>TOTAL - CATEGORY 3:</b>		<b>8,780</b>	<b>6,023</b>	<b>84,750</b>	<b>2,967</b>	<b>7,121</b>	<b>10,300</b>	<b>-74,450</b>	<b>-87.85%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>30,390</b>	<b>11,287</b>	<b>106,770</b>	<b>3,816</b>	<b>9,158</b>	<b>15,500</b>	<b>-91,270</b>	<b>-85.48%</b>

# Lake Lemon

Department: LAKE LEMON Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		5,190		5,390				-5,390	-100.00%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		470		490				-490	-100.00%
Pensions & Benefits		1,150		1,140				-1,140	-100.00%
<b>TOTAL - CATEGORY 1:</b>		<b>6,810</b>		<b>7,020</b>				<b>-7,020</b>	<b>-100.00%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		7,720	4,993	7,720	2,344	5,626	5,000	-2,720	-35.23%
<b>TOTAL - CATEGORY 2:</b>		<b>7,720</b>	<b>4,993</b>	<b>7,720</b>	<b>2,344</b>	<b>5,626</b>	<b>5,000</b>	<b>-2,720</b>	<b>-35.23%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		310	878	350			900	550	157.14%
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training									
Contract Services									
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation									
Miscellaneous Expenses		1,020		1,020				-1,020	-100.00%
<b>TOTAL - CATEGORY 3:</b>		<b>1,330</b>	<b>878</b>	<b>1,370</b>			<b>900</b>	<b>-470</b>	<b>-34.31%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>15,860</b>	<b>5,871</b>	<b>16,110</b>	<b>2,344</b>	<b>5,626</b>	<b>5,900</b>	<b>-10,210</b>	<b>-63.38%</b>



# Transmission & Distribution



- Booster Stations
- Lift Stations
- Meters
- Stormwater
- Communications

# Transmission & Distribution

Department: TRANSMISSION & DISTRIBUTION Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>45.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		863,370	1,515,344	896,190	542,266	1,301,438	1,594,000	697,810	77.86%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		77,710	91,985	80,660	41,483	99,560	121,800	41,140	51.00%
Pensions & Benefits		189,950	87,176	188,210	46,093	110,622	135,300	-52,910	-28.11%
<b>TOTAL - CATEGORY 1:</b>		<b>1,131,030</b>	<b>1,694,505</b>	<b>1,165,060</b>	<b>629,842</b>	<b>1,511,621</b>	<b>1,851,100</b>	<b>686,040</b>	<b>58.88%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		456,080	665,915	456,080	157,341	377,618	625,700	169,620	37.19%
<b>TOTAL - CATEGORY 2:</b>		<b>456,080</b>	<b>665,915</b>	<b>456,080</b>	<b>157,341</b>	<b>377,618</b>	<b>625,700</b>	<b>169,620</b>	<b>37.19%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General					30	72			
Other Services & Charges									
Contracted Labor		76,130		77,250				-77,250	-100.00%
Sludge Removal									
Training		11,570	5,213	11,680	852	2,045	11,500	-180	-1.54%
Contract Services		250		250				-250	-100.00%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		223,020	241,365	223,020	76,986	184,766	260,000	36,980	16.58%
Miscellaneous Expenses		41,160		41,160	4,370	10,488	20,000	-21,160	-51.41%
<b>TOTAL - CATEGORY 3:</b>		<b>352,130</b>	<b>246,578</b>	<b>353,360</b>	<b>82,238</b>	<b>197,371</b>	<b>291,500</b>	<b>-61,860</b>	<b>-17.51%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures		16,520	13,135	16,520	3,596	8,630	13,000	-3,520	-21.31%
Equipment									
<b>TOTAL - CATEGORY 4:</b>		<b>16,520</b>	<b>13,135</b>	<b>16,520</b>	<b>3,596</b>	<b>8,630</b>	<b>13,000</b>	<b>-3,520</b>	<b>-21.31%</b>
<b>TOTAL - ALL CATEGORIES:</b>		<b>1,955,760</b>	<b>2,620,133</b>	<b>1,991,020</b>	<b>873,017</b>	<b>2,095,241</b>	<b>2,781,300</b>	<b>790,280</b>	<b>39.69%</b>

# Booster Stations

Department: BOOSTER STATIONS Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>3.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		89,190	95,610	92,580	13,749	32,998	99,000	6,420	6.93%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		8,030	7,350	8,340	1,052	2,524	7,500	-840	-10.07%
Pensions & Benefits		19,630	6,970	19,450	1,169	2,805	8,400	-11,050	-56.81%
<b>TOTAL - CATEGORY 1:</b>		<b>116,850</b>	<b>109,930</b>	<b>120,370</b>	<b>15,969</b>	<b>38,327</b>	<b>114,900</b>	<b>-5,470</b>	<b>-4.54%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		15,070	12,449	15,070	3,636	8,726	12,400	-2,670	-17.72%
<b>TOTAL - CATEGORY 2:</b>		<b>15,070</b>	<b>12,449</b>	<b>15,070</b>	<b>3,636</b>	<b>8,726</b>	<b>12,400</b>	<b>-2,670</b>	<b>-17.72%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		178,710	149,545	198,370	63,047	151,313	183,300	-15,070	-7.60%
Utilities General		1,610	1,722	1,790	271	650	1,900	110	6.15%
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training									
Contract Services									
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		260	716	260			700	440	169.23%
Miscellaneous Expenses		16,950		16,950	7,187	17,249	16,900	-50	-0.29%
<b>TOTAL - CATEGORY 3:</b>		<b>197,530</b>	<b>151,983</b>	<b>217,370</b>	<b>70,505</b>	<b>169,212</b>	<b>202,800</b>	<b>-14,570</b>	<b>-6.70%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>329,450</b>	<b>274,362</b>	<b>352,810</b>	<b>90,110</b>	<b>216,265</b>	<b>330,100</b>	<b>-22,710</b>	<b>-6.44%</b>

# Lift Stations

Department: LIFT STATIONS Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>4.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		140,440	136,829	145,780	41,249	98,998	142,100	-3,680	-2.52%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		12,640	10,467	13,130	3,156	7,573	11,000	-2,130	-16.22%
Pensions & Benefits		30,900	9,920	30,620	3,506	8,415	9,600	-21,020	-68.65%
<b>TOTAL - CATEGORY 1:</b>		<b>183,980</b>	<b>157,216</b>	<b>189,530</b>	<b>47,911</b>	<b>114,986</b>	<b>162,700</b>	<b>-26,830</b>	<b>-14.16%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		63,970	87,252	63,970	16,638	39,931	67,200	3,230	5.05%
<b>TOTAL - CATEGORY 2:</b>		<b>63,970</b>	<b>87,252</b>	<b>63,970</b>	<b>16,638</b>	<b>39,931</b>	<b>67,200</b>	<b>3,230</b>	<b>5.05%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		68,240	48,721	75,750	18,681	44,834	62,900	-12,850	-16.96%
Utilities General		930	1,371	1,040	467	1,121	1,400	360	34.62%
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training									
Contract Services									
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		510	745	510			700	190	37.25%
Miscellaneous Expenses		7,340	2,107	7,340			2,100	-5,240	-71.39%
<b>TOTAL - CATEGORY 3:</b>		<b>77,020</b>	<b>52,944</b>	<b>84,640</b>	<b>19,148</b>	<b>45,955</b>	<b>67,100</b>	<b>-17,540</b>	<b>-20.72%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>324,970</b>	<b>297,412</b>	<b>338,140</b>	<b>83,697</b>	<b>200,872</b>	<b>297,000</b>	<b>-41,140</b>	<b>-12.17%</b>



# Meters

Department: METER SERVICES Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>12.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		343,610	430,713	356,670	170,066	408,158	443,500	86,830	24.34%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		30,930	32,949	32,110	13,010	31,224	33,800	1,690	5.26%
Pensions & Benefits		75,600	31,227	74,910	14,456	34,693	37,600	-37,310	-49.81%
<b>TOTAL - CATEGORY 1:</b>		<b>450,140</b>	<b>494,889</b>	<b>463,690</b>	<b>197,532</b>	<b>474,076</b>	<b>514,900</b>	<b>51,210</b>	<b>11.04%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		113,960	75,866	113,960	13,884	33,322	91,800	-22,160	-19.45%
<b>TOTAL - CATEGORY 2:</b>		<b>113,960</b>	<b>75,866</b>	<b>113,960</b>	<b>13,884</b>	<b>33,322</b>	<b>91,800</b>	<b>-22,160</b>	<b>-19.45%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training									
Contract Services									
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		24,080	26,518	24,080	8,324	19,978	32,800	8,720	36.21%
Miscellaneous Expenses									
<b>TOTAL - CATEGORY 3:</b>		<b>24,080</b>	<b>26,518</b>	<b>24,080</b>	<b>8,324</b>	<b>19,978</b>	<b>32,800</b>	<b>8,720</b>	<b>36.21%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>588,180</b>	<b>597,273</b>	<b>601,730</b>	<b>219,740</b>	<b>527,375</b>	<b>639,500</b>	<b>37,770</b>	<b>6.28%</b>

# Stormwater

Department: STORMWATER Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>5.000</b>		
Salaries & Wages									
Salaries & Wages - Employee		176,780	143,068	183,500	40,627	97,505	156,300	-27,200	-14.82%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		15,920	10,945	16,520	3,108	7,459	11,900	-4,620	-27.97%
Pensions & Benefits		38,900	35,910	38,540	2,705	6,492	13,200	-25,340	-65.75%
<b>TOTAL - CATEGORY 1:</b>		<b>231,600</b>	<b>189,923</b>	<b>238,560</b>	<b>46,440</b>	<b>111,456</b>	<b>181,400</b>	<b>-57,160</b>	<b>-23.96%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		141,740	99,271	141,800	7,512	18,029	99,200	-42,600	-30.04%
<b>TOTAL - CATEGORY 2:</b>		<b>141,740</b>	<b>99,271</b>	<b>141,800</b>	<b>7,512</b>	<b>18,029</b>	<b>99,200</b>	<b>-42,600</b>	<b>-30.04%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance			21,270	4,750			22,000	17,250	
Utility Services									
Purchased Water									
Purchased Power									
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		60	2,355	60			2,000	1,940	3233.33%
Contract Services		7,900	14,215	7,900	22,747	54,593	14,200	6,300	79.75%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		1,080		1,080				-1,080	-100.00%
Miscellaneous Expenses		600		600				-600	-100.00%
<b>TOTAL - CATEGORY 3:</b>		<b>9,640</b>	<b>37,840</b>	<b>14,390</b>	<b>22,747</b>	<b>54,593</b>	<b>38,200</b>	<b>23,810</b>	<b>165.46%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures			10,694				10,600	10,600	
Equipment									
<b>TOTAL - CATEGORY 4:</b>			<b>10,694</b>				<b>10,600</b>	<b>10,600</b>	
<b>TOTAL - ALL CATEGORIES:</b>		<b>382,980</b>	<b>337,728</b>	<b>394,750</b>	<b>76,699</b>	<b>184,078</b>	<b>329,400</b>	<b>-65,350</b>	<b>-16.55%</b>

# Environmental Services



- Lake Lemon
- Griffy Reservoir

# Environmental Services

Department: ENVIRONMENTAL SERVICES Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>1.500</b>		
Salaries & Wages									
Salaries & Wages - Employee		96,110	66,788	99,770	31,926	76,622	70,400	-29,370	-29.44%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		8,650	5,109	8,980	2,442	5,862	6,700	-2,280	-25.39%
Pensions & Benefits		21,150	4,842	20,960	2,714	6,513	7,400	-13,560	-64.69%
<b>TOTAL - CATEGORY 1:</b>		<b>125,910</b>	<b>76,739</b>	<b>129,710</b>	<b>37,082</b>	<b>88,997</b>	<b>84,500</b>	<b>-45,210</b>	<b>-34.85%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		22,760	17,411	22,760	4,683	11,239	17,400	-5,360	-23.55%
<b>TOTAL - CATEGORY 2:</b>		<b>22,760</b>	<b>17,411</b>	<b>22,760</b>	<b>4,683</b>	<b>11,239</b>	<b>17,400</b>	<b>-5,360</b>	<b>-23.55%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power		90	303	100	53	127	300	200	200.00%
Utilities General									
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training									
Contract Services		32,650		15,000	7,704	18,490	59,000	44,000	293.33%
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation									
Miscellaneous Expenses									
<b>TOTAL - CATEGORY 3:</b>		<b>32,740</b>	<b>303</b>	<b>15,100</b>	<b>7,757</b>	<b>18,617</b>	<b>59,300</b>	<b>44,200</b>	<b>292.72%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>181,410</b>	<b>94,453</b>	<b>167,570</b>	<b>49,522</b>	<b>118,853</b>	<b>161,200</b>	<b>-6,370</b>	<b>-3.80%</b>



# Communications

Department: COMMUNICATIONS Fund: ALL UTILITIES		2003 Budget	2003 Actual	2004 Budget	2004 thru May	2004 Projected	2005 Request	\$ Change	% Change
<b>1 PERSONAL SERVICES</b>		<b>FTE:</b>					<b>5.500</b>		
Salaries & Wages									
Salaries & Wages - Employee		163,010	136,033	169,220	67,493	161,983	104,100	-65,120	-38.48%
Salaries & Wages - Officers & Direc									
Employee Benefits									
FICA		15,670	10,406	16,260	5,163	12,392	8,000	-8,260	-50.80%
Pensions & Benefits		38,280	9,862	37,930	5,737	13,769	8,700	-29,230	-77.06%
<b>TOTAL - CATEGORY 1:</b>		<b>216,960</b>	<b>156,301</b>	<b>223,410</b>	<b>78,393</b>	<b>188,143</b>	<b>120,800</b>	<b>-102,610</b>	<b>-45.93%</b>
<b>2 SUPPLIES</b>									
Chemicals									
Materials & Supplies		1,300	1,270	1,300	236	566	1,200	-100	-7.69%
<b>TOTAL - CATEGORY 2:</b>		<b>1,300</b>	<b>1,270</b>	<b>1,300</b>	<b>236</b>	<b>566</b>	<b>1,200</b>	<b>-100</b>	<b>-7.69%</b>
<b>3 OTHER SERVICES &amp; CHARGES</b>									
Insurance									
Liability Insurance									
Utility Services									
Purchased Water									
Purchased Power									
Utilities General					4	10			
Other Services & Charges									
Contracted Labor									
Sludge Removal									
Training		330	861	340			2,000	1,660	488.24%
Contract Services					50	120			
In Lieu of Taxes									
Interdepartmental Expenditures									
Bond Issuance Cost									
Transportation		250		250				-250	-100.00%
Miscellaneous Expenses		50		50			600	550	1100.00%
<b>TOTAL - CATEGORY 3:</b>		<b>630</b>	<b>861</b>	<b>640</b>	<b>54</b>	<b>130</b>	<b>2,600</b>	<b>1,960</b>	<b>306.25%</b>
<b>4 CAPITAL OUTLAYS</b>									
Furniture & Fixtures									
Equipment									
<b>TOTAL - CATEGORY 4:</b>									
<b>TOTAL - ALL CATEGORIES:</b>		<b>218,890</b>	<b>158,432</b>	<b>225,350</b>	<b>78,683</b>	<b>188,839</b>	<b>124,600</b>	<b>-100,750</b>	<b>-44.71%</b>

# Ongoing Capital Projects

## ■ Monroe Treatment Plant Pumping Upgrades

- Revitalize aging equipment
- Ensure future pumping capacity

## ■ Dillman Road Plant Upgrades

- Main Pump System Revitalization
- Additional Components to Backup Electrical Systems

## ■ Jordan River Culvert Project

- Under Old McDonald's Building
- Preventive Flood Control Measures

# Future Capital Projects

## ■ Country Club Road Water Line Project

- DPW, HAND, Parks & Recreation Project
- Infrastructure improvements to meet long range goals

## ■ Southeast Water System Improvements

- Infrastructure Improvements to meet long range goals
- Ensure future distributive capacity

## ■ Blucher Treatment Plant Pumping Upgrades

- Revitalize aging equipment
- Ensure future pumping capacity

## ■ CBU Offices

# Implementing the Budget

## ❏ Monthly Updates

- Including year-to-date expenditures and remaining budget figures
- Provide the Utility Service Board and Department Heads with a clear vision of CBU's finances

## ❏ Departmental Ownership

- Involve the Department Heads in every step of the process
- Create a sense of ownership and cooperation



# *Transparency & Teamwork*

- Full, accurate, and timely disclosure of information
- Cooperative processes focused on each department's expertise and input
- Working together to achieve our common goals